



WOKINGHAM
BOROUGH COUNCIL

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To:- All Board Members

HEALTH AND WELLBEING BOARD - THURSDAY, 15TH JUNE, 2017

I am now able to enclose, for consideration at the next Thursday, 15th June, 2017 meeting of the Health and Wellbeing Board, the following reports that were marked as 'to follow' on the agenda sent out recently.

Agenda No	Item
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8.	<u>Health and Wellbeing Strategy Strategic Delivery Plan (Pages 3 - 16)</u>
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To consider the Health and Wellbeing Strategy Strategic Delivery Plan and KPI's within the Delivery Plan. (30 mins)

Yours sincerely

Andy Couldrick
Chief Executive

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Agenda Item 8.

TITLE	Wokingham Borough Health and Wellbeing Strategy 2017-2020 - Action Plan
FOR CONSIDERATION BY	Health and Wellbeing Board on 15 June 2017
WARD	None Specific
DIRECTOR/ KEY OFFICER	Judith Ramsden Director of People Services

Reason for consideration by Health and Wellbeing Board	The new Health and Wellbeing Strategy has been agreed by the Board and was adopted by Wokingham Borough Council at its meeting on 18 th May 2017. This paper outlines a detailed action plan for its delivery and the indicators and targets that will be used to monitor progress towards the implementation of the strategy.
Relevant Health and Wellbeing Strategy Priority	All. This paper and attached plans set the actions and the key performance indicators for all the new priorities.
What (if any) public engagement has been carried out?	The strategy has its roots in responding to the population needs identified in the Joint Strategic Needs Assessment (JSNA) for the Borough and has had the benefit of the input from all Board members who bring their knowledge and expertise of issues from the agencies they represent.
State the financial implications of the decision	The Board does not have a budget or commissioning responsibilities. This action plan has been developed to identify actions for Board members and partner organisations, and these will be funded from existing budgets. There are no other financial implications associated with this report.

OUTCOME / BENEFITS TO THE COMMUNITY

The priorities contained within the Health and Wellbeing Strategy and this action plan contain a diverse set of actions which aim to improve the health of people in Wokingham Borough.

RECOMMENDATION

That the Board approves this Action Plan to support delivery of the Health and Wellbeing Strategy, and gives full support to all involved in its delivery during the next three years.

SUMMARY OF REPORT

Actions are set out to deliver the four priorities of the Health and Wellbeing Strategy:

- Enabling and empowering resilient communities;
- Promoting and supporting good mental health;
- Reducing health inequalities in our Borough;
- Delivering person-centred integrated services.

Background

Increased demand for health and social care services, at a time of downward pressure on NHS and local authority budgets means local authorities, the NHS and their partners are having to consider new ways of working which enables them to deliver services. Included in this is the re-drawing of 'organisational' boundaries through the introduction of STP footprints, the potential implications of Brexit on the health and social care workforce and ongoing austerity measures in other service areas such as education, housing and transport – all of which contribute to the wellbeing of our local population. Developing the role of HWB Boards and ensuring they are fit – for – purpose has never been more critical.

The Local Government Association (LGA) undertook a Peer Review of the three HWBs in the West of Berkshire during 2016. The LGA Peer Review recommendations for Wokingham Borough were:

- If you really want to be the local leader for health and wellbeing, pick up the pace!
- Be really clear about your role and purpose, and what you want to achieve
- Show that you are holding the whole system to account for delivering improvement
- Make sure you have the capacity to manage the workload
- Collaborate with your neighbours where this makes sense, and maintain their trust.
- Build a unified and simple dashboard for performance management
- Be prepared to hold difficult conversations.

This strategy supports the Board to meet these recommendations by:

- Moving the Board from a reactive, responsive board to one which can shape the strategic direction of services across Wokingham.
- Sharpening the focus of Board activities onto those which matter most for Wokingham so that the Board can...
- ... concentrate on shaping the future of the Board as it reconsiders its role across the Berkshire West footprint and how it collaborates with its partners to meet the needs of its local population.

The new priorities have been subject to discussion since the LGA facilitated a workshop with Board members in November 2015. There have been several iterations of these, but they essentially stay the same. An action plan has been developed with more measurable objectives, and a draft set of performance indicators links to this action plan.

Analysis of Issues

A new Health and Wellbeing Strategy has been designed around four newly articulated priorities:

- Enabling and empowering resilient communities
- Promoting and supporting good mental health
- Reducing health inequalities in our Borough
- Delivering person-centred integrated services

Within each of these is a rationale for their inclusion covering our local needs; our approach including how we are already responding to the priority, and the successes we aim to achieve within the strategy period.

The attached Action Plan sets achievable objectives and will enable the annual reiteration of these to reflect the development of STP related plans and the plans and strategies of the Council and its partners. As these will be operational level documents they will be brought to the Health and Wellbeing Board for information.

The attached presentation and draft performance sets out how performance against the action plan and the overall Strategy aims will be monitored. The action plan contains many actions which are process-based and it is envisaged that a 4-monthly (every other Board meeting) progress report on the action plan will be prepared to provide assurance to the Board of progress in these areas.

Partner Implications
This strategy sets the system priorities for the health and social care system in Wokingham Borough. There are actions which will be owned and delivered by the range of partnerships and task-and-finish groups associated with the Health and Wellbeing Board, and for other Council functions as well as those of the CCG and the voluntary and community sector. This strategy is a truly shared blueprint for a healthier Wokingham Borough.
Reasons for considering the report in Part 2
None.

List of Background Papers
Wokingham Borough Health and Wellbeing Strategy 2014-2017 Wokingham Borough Health and Wellbeing Strategy 2017-2020 Wokingham Borough Health and Wellbeing Strategy 2017-2020 Draft Action Plan Wokingham Borough Health and Wellbeing Strategy 2017-2020 Draft Performance Report Department of Health Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies [online] Joint Strategic Needs Assessment for Wokingham Borough [online] LGA Peer Review Response to Wokingham Borough Council, 2016.

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Date: 12 th June 2017	Version No: 3

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The Health & Wellbeing Strategy Action Plan 2017-2020

Darrell Gale FFPH

Wokingham Borough Health & Wellbeing Board

15th June 2017



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New Priorities



Enabling and
empowering
resilient
communities

Promoting
and
supporting
good mental
health

Reducing
health
inequalities
in our
Borough

Delivering
person-
centred
integrated
services



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Enabling and empowering resilient communities

1.1	Build social capital in most deprived LSOAs and each SDL.
1.2	Co-terminosity of boundaries between the CHASC localities and Children Centres in each area, along with the Thames Valley Neighbourhood Policing teams and emerging designs within the Council.
1.3	Promoting ' <i>Making Every Contact Count</i> ' approach across all services, beginning with most deprived LSOAs and new SDLs.
1.4	Testing in one or more Neighbourhood Policing Teams a Police Officer taking role of Community Navigator.
1.5	Development of the Borough Council Locality Service
1.6	Commissioning for 2017/18 Adult Education courses specifically aimed at improving the health and well-being outcomes of the targeted groups - vulnerable young adults, parents who have no qualifications, work in the most derived LSOAs, those with Learning Disabilities (LD).
1.7	Explore with other services the scope for a strong locality focus in their activity (with an emphasis upon the most deprived LSOAs)
1.8	Scope the potential of the schools nursing service to contribute to the development of resilience in children and young people.



Promoting and supporting good mental health

2.1	Review of the CAMHS Service/ EWHBS
2.2	Berkshire Health Trust Mental Health Strategy Implementation Plans for <ul style="list-style-type: none">• Child and adolescent mental health• Adults of working age• Older adults
2.3	Closer integration of adult mental health services in Wokingham
2.4	Perinatal mental health support
2.5	Mental Health support to Carers
2.6	Local Suicide Prevention Action Plan, in line with the Berkshire Suicide Prevention Strategy, 2017-2020



Reducing health inequalities in our Borough

3.1	Reducing the gap in school achievement between identified disadvantaged children and the wider population.
3.2	Increase smoking cessation rates in targeted areas in ways and model that is supported by the community.
3.3	Increase in proportion of the adult population achieving the CMO's physical activity guide levels and reduce the number of those who are deemed inactive in the priority areas and in ways that community support
3.4 11	Produce a profile of the most deprived LSOAs across the Borough to inform how all targeted services work in these areas.
3.5	An increase in the proportion of the adult population achieving the advised CMOs physical activity guide levels from 66% to 68% in the next 2 years particularly those who live in the HWB prioritised areas
3.6	Reduce percentage of those who are deemed inactive from 20.9% to 18% by 2018 in the specific areas
3.7	Increased access to physical activities suitable for adults with mental health illnesses and learning disabilities



Delivering person-centred integrated services

- Better Care Fund Action Plan to be incorporated into this action plan to meet this aim.

12



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Monitoring the Action Plan

- Many of the action plan actions are process oriented
- These reflect the new 21st Century Council structure
- A short progress report on the action plan will be presented to the Board every other meeting at:
October; February; and June meetings
- Exceptions from each quarters Public Health Outcomes Framework (PHOF) to be presented at each Board meeting (increases and decreases)
- High-level metrics (draft template) will be presented at each Board meeting



Regular Metrics

- Draft template attached
- Needs discussion and agreement at this meeting

14



WOKINGHAM
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Health and Wellbeing Board Performance Report 2017-18

Data Period: Quarter 1

Enabling and empowering resilient communities									
Sub Priority	Performance Measure	2016-17 context	2016-17 Actual	2017-18 Target or / good performance is..	Q1 2017-18 Target	Q1 2017-18 Actual	2017-18 Year to Date	Direction of Travel	Commentary / Actions to improve performance
Increasing Economic Activity	Economically active people - percentage of all people in Wokingham Borough aged 16-64 (reported a quarter in arrears)	South East - 81.0% England - 77.8%	80.8%	Stable increase		RAG ratings to be defined and applied		Improving/Deteriorating Increasing / Decreasing	
Reducing Benefit claimants	Out of work benefits - percentage of claimants as a proportion of resident population aged 16-64 (snapshot)	South East - 1.2% England - 2.0%	0.6%	Stable decrease					
Increasing Affordable Housing	Number of affordable dwellings permitted (including where an offsite contribution received) (annual)			2016/17- Green 200 Amber 180-199 Red less than 180 (2017/18 TBC)					
	Number of affordable dwellings completed (annual)			2016/17- Green – 230 or above Amber – between 181 to 229 completions Red – below 180 completions (2017/18 TBC)					
15 Timeliness of Homelessness decisions	% of formal Homelessness decisions (Part VII of the Housing Act 1996) in the quarter that are made within 45 working days and at the snapshot count at the end of each quarter % of initial emergency temporary accommodation placements for families made out of Borough (OBP)			70% within 45 days (higher is better) 70-100% is Green 50-70% is Amber <50% is Red					
				</=60% (OBP) (lower is better) 0-60% = Green 60-70% = Amber 70%+ = Red					
Promoting and supporting good mental health									
Sub Priority	Performance Measure	2016-17 context	2016-17 Actual	2017-18 Target or / good performance is..	Q1 2017-18 Target	Q1 2017-18 Actual	2017-18 Year to Date	Direction of Travel	Commentary
Improving CAMHS waiting times	Waiting time exceeding 20 weeks for Tier 2 Children and Adolescent Mental Health Service (CAMHS)			Low number experiencing long wait times					
Improving support to Carers	Carers performance measure - TBC			TBC					

Reducing health inequalities in our Borough

Sub Priority	Performance Measure	2016-17 context	2016-17 Actual	2017-18 Target or / good performance is..	Q1 2017-18 Target	Q1 2017-18 Actual	2017-18 Year to Date	Direction of Travel	Commentary
Closing the gap	Closing the achievement gap in Early Years Foundation Stage								
Improving Physical Activity	SHINE participants - physical activity programme for adults 60 and over living in the Wokingham Borough			2016/17 - Increase by 10% to 1,980 participants (495 per quarter) Green – 495 and above Amber – 300-495 Red – 300 and under (2017/18 TBC)					
	Leisure Centre Attendance Numbers			2016/17 - Increase by 3% to 565,211 (141,303 per quarter) Green – 141,303 or over Amber – 50,000 – 141,303 Red – 50,000 or below (2017/18 TBC)					
	An increase in the proportion of the adult population achieving the advised CMOs physical activity guide levels from 66% to 68% in the next 2 years particularly those who live in the HWB prioritised areas			TBC					
	Reduce percentage of those who are deemed inactive from 20.9% to 18% by 2018 in the specific areas			TBC					
Smoking quitters	Smoking prevalence – 4 week quitters		314 (Q4 data is not yet finalised)	Increase on minimum					

Delivering person-centred integrated services

Sub Priority	Performance Measure	2016-17 context	2016-17 Actual	2017-18 Target or / good performance is..	Q1 2017-18 Target	Q1 2017-18 Actual	2017-18 Year to Date	Direction of Travel	Commentary
Reduce non-elective admissions (BCF)	Non - Elective admissions (general and acute) all ages	Per 100,000 population: Berkshire West - 8,375 National - 10,420	7,882	2016/17 - Less than 7,886 (2017/18 TBC)					
Reduce Delayed Discharges (BCF)	Delayed transfers of care (delayed days) from hospital	Per 100,000 Wokingham - 2,821	3,751	2016/17 - Less than 3,516 (2017/18 TBC)					